

Massachusetts Coalition for the Prevention of Medical Errors



MASSACHUSETTS Health & Hospital





## Welcome to the **New England QIN-QIO Leveraging Data Reports** Webinar

Thank you for joining. Our presentation will begin shortly. If you haven't already, please dial in to the audio line: 888-895-6448 Passcode: 519-6001

Slides may be downloaded at: www.healthcarefornewengland.org/event/ne-gin-gio-medicare-fee-for-service-hospital-report/

This material was prepared by the New England QIN-QIO, the Medicare Quality Innovation Network-Quality Improvement Organization for New England, under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services. The contents presented do not necessarily reflect CMS policy. CMSMA C3-1 050117 0993





## Leveraging Data Reports to Drive Quality Improvement:

NE QIN-QIO's Medicare Fee-for-Service Hospital Report

Stephanie Baker, MHA Rebekah Gardner, MD Janet D. Liddell, RN, MSN/MBA Blake Morphis

May 4, 2017







### Introduce yourself...

### please type in your name, role, organization and state....



## **Today's Speakers**



### Rebekah Gardner, MD

Senior Medical Scientist, New England QIN-QIO Attending Physician, Rhode Island Hospital Associate Professor of Medicine, Brown University



### **Blake Morphis**

Manager of Analytic Services New England QIN-QIO Healthcentric Advisors



### Janet D. Liddell, RN, MSN/MBA

Manager, Performance Improvement Lowell General Hospital

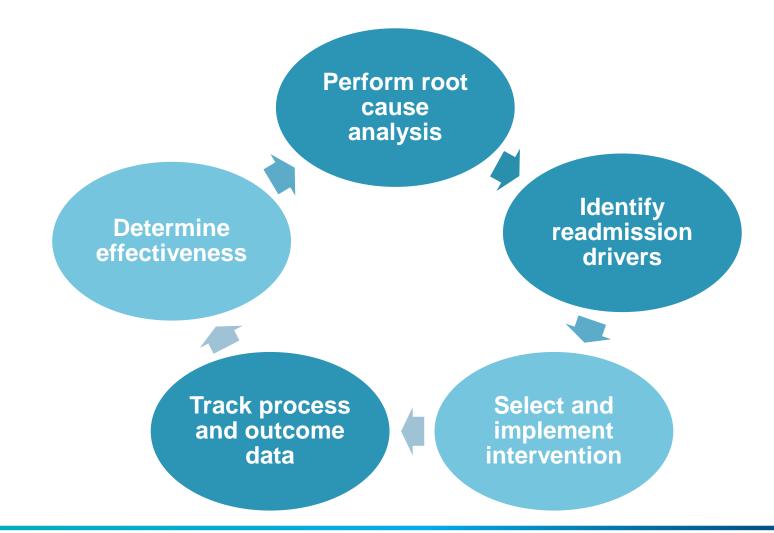


**Stephanie Baker, MHA** *Program Coordinator New England QIN-QIO Healthcentric Advisors* 





### **Inform Your Quality Improvement Efforts**



### The purpose of these reports



- Illuminate opportunities at your hospital
- Identify readmission patterns specific to your community
- Guide intervention
   selection and focus





## **Build the full picture**

- 1. Analyze available data
- 2. Capture input from frontline staff, patients, caregivers,
- 3. Gather community information and input







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- 1. Analyze available data
- 2. Capture input from frontline staff, patients, caregivers,
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### New England QIN-QIO Hospital Reports



526

526

3.8%

2 7%

20

14

Acute and unspecified renal failure

Maintenance chemotherapy: radiotherapy

9

### **Hospital Report Overview**

- Trends over time
- Readmissions, ED and obs
- Index and readmission diagnoses
- Days to readmission
- Demographics
- Disposition



### Good to know

- Medicare fee-for-service population
- Readmissions anywhere
- Includes psych
- Not risk adjusted
- Data from claims
- Available quarterly

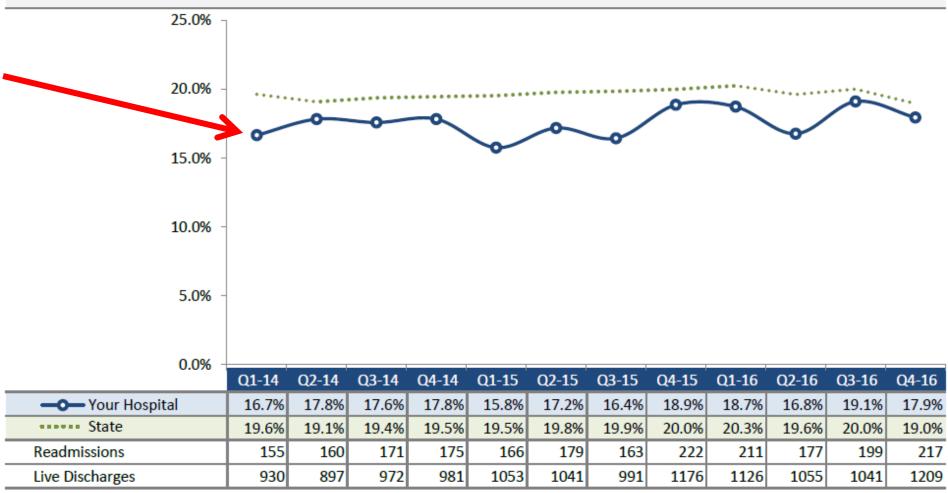


# QIN-QIO Hospital Report Section 1: All Cause 30 Day Readmissions



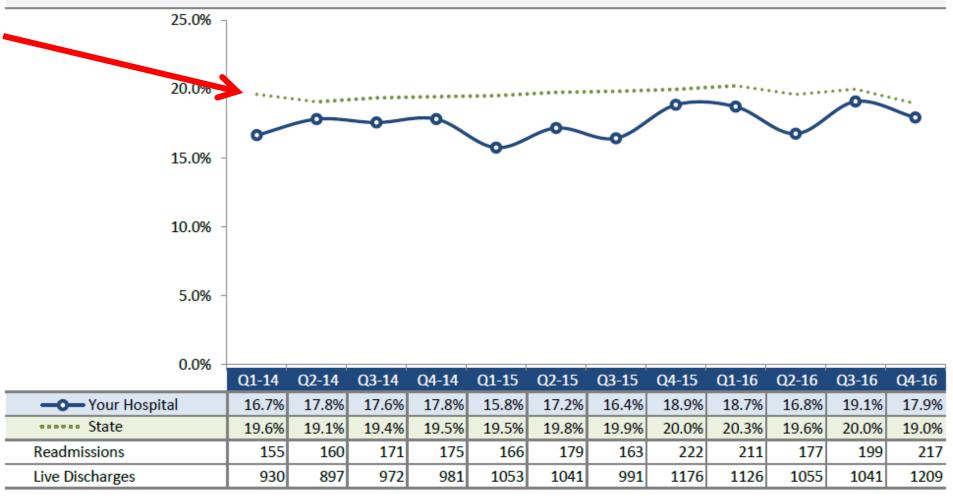
#### All Cause 30 Day Hospital Readmissions

All Cause 30 Day Hospital Readmissions are defined as any readmission to any hospital for any reason within 30 days of a previous inpatient admission.



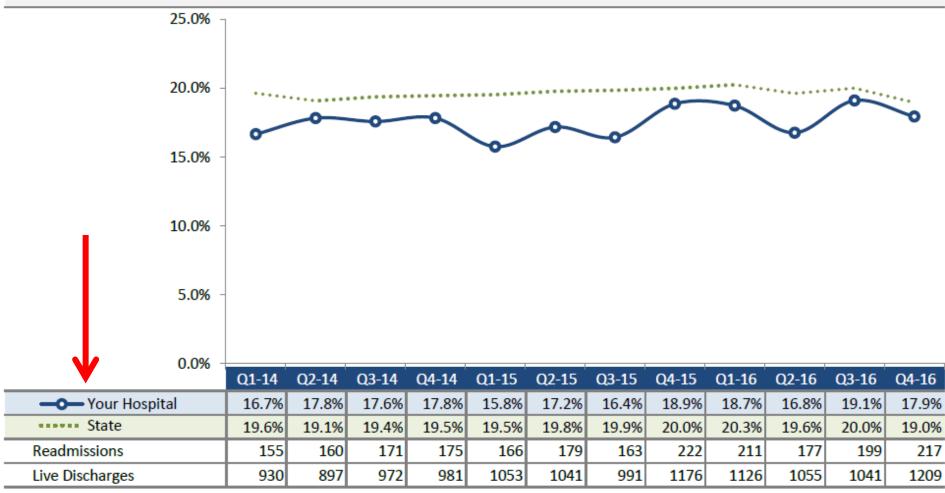
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All Cause 30 Day Hospital Readmissions

All Cause 30 Day Hospital Rea admission.

25.09	How to use these data
20.09	
15.09	<ul> <li>Understand big picture</li> </ul>
10.0%	<ul> <li>Compare to state data</li> </ul>
5.09	<ul> <li>Trend over time</li> </ul>
0.0%	<ul> <li>Track overall progress and</li> </ul>
-O- Your Hospital	impact of interventions
····· State	
Readmissions	
Live Discharges	930 897 972 981 1053 1041 991 1176 1126 1055

ent

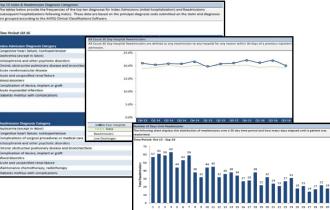
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217

1209

1041

# QIN-QIO Hospital Report Section 1: Number of Days Until Readmission

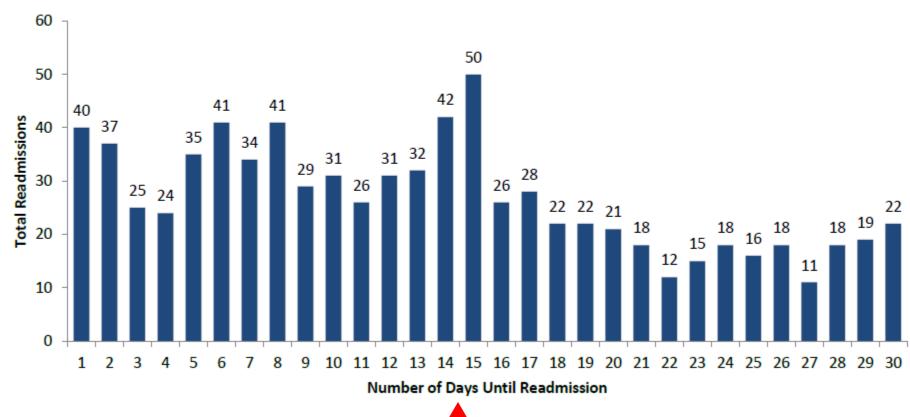


The following chart displays the distribution of readmissions over a 30 day time period and how many days elapsed until a patient was readmitted.

#### Time Period: Jan-16 - Dec-16

#### Total Readmissions: 804

% Of Readmissions within 7 days: 29.4% % Of Readmissions within 14 days: 58.2%

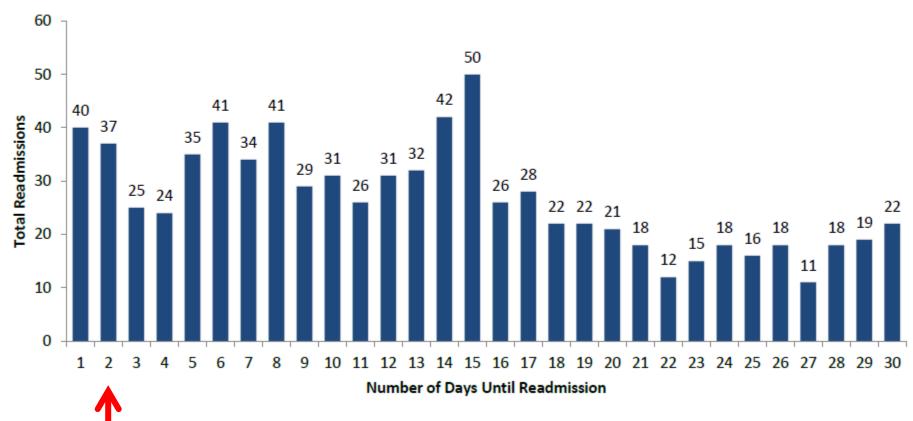


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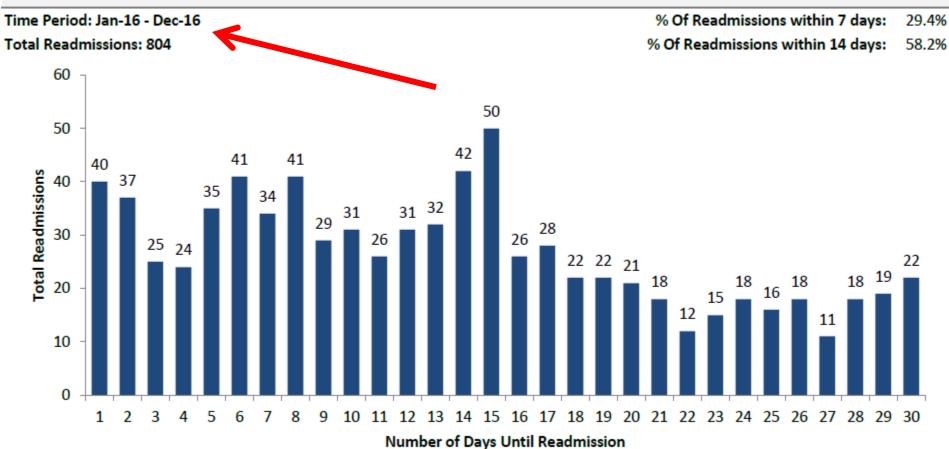
#### Time Period: Jan-16 - Dec-16

#### **Total Readmissions: 804**

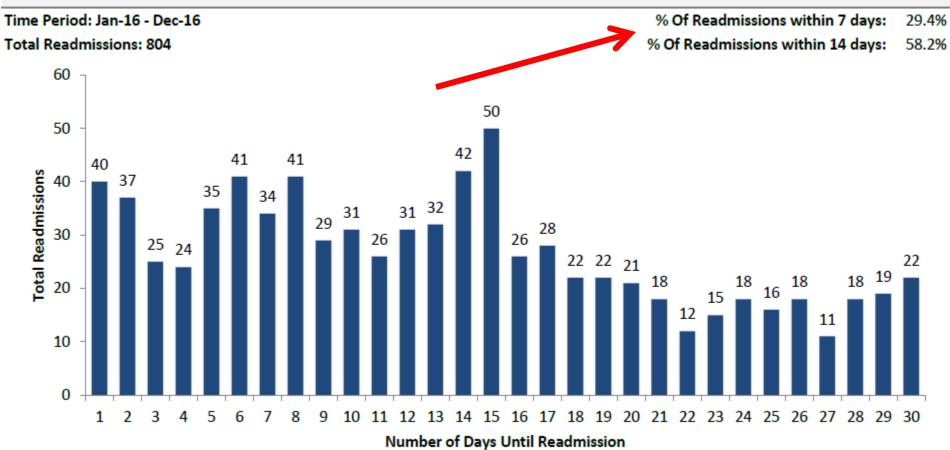
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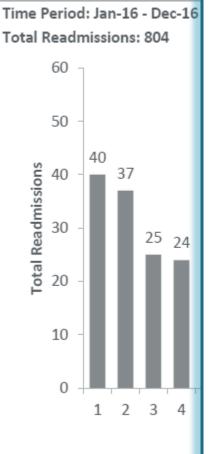


The following chart displays the distribution of readmissions over a 30 day time period and how many days elapsed until a patient was readmitted.



Number of Days Until Readmission The following chart displays t

readmitted.



### How to use these data

 Identify when most readmissions coming back in .4%

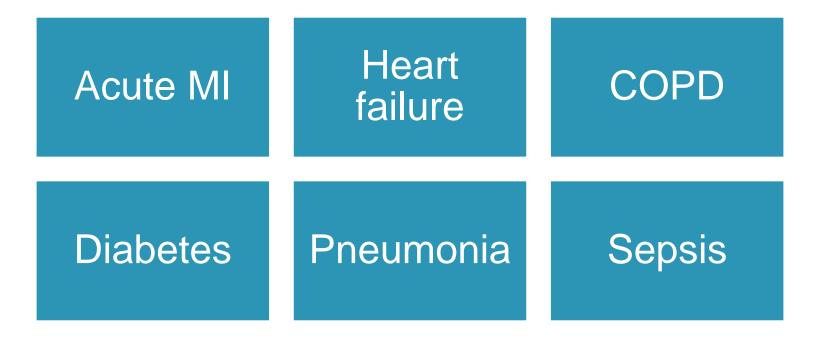
.2%

- Consider potential drivers for findings
- Target interventions to most vulnerable time period

# QIO-QIO Hospital Report Section 2: Condition-Specific Readmissions



### Readmission Rates for Specific Diagnosis Categories



Based on AHRQ Clinical Classifications Software



- Based on principal diagnosis at discharge
- Readmissions apply to index admission





### Index admission diagnosis

- Based on principal diagnosis at discharge
- Readmissions apply to index admission

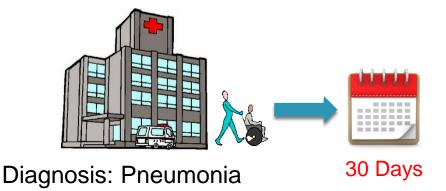


Diagnosis: Pneumonia





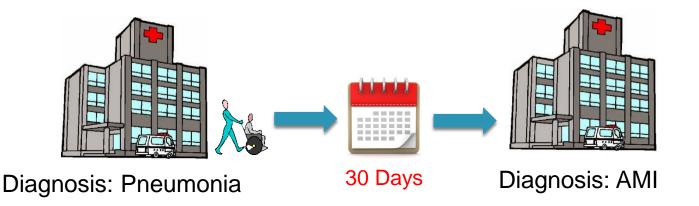
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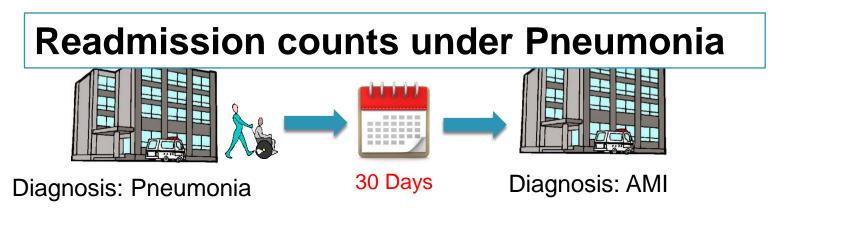
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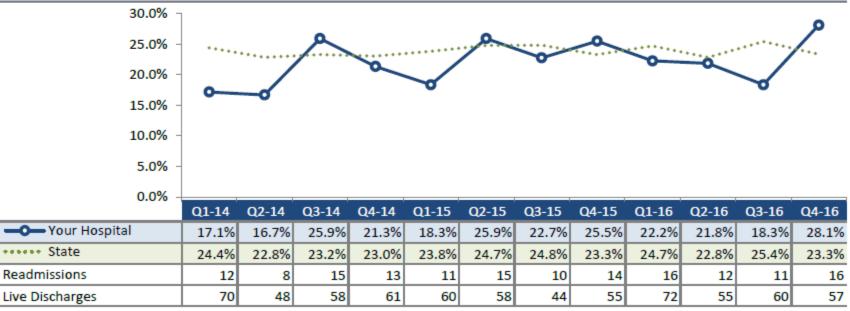
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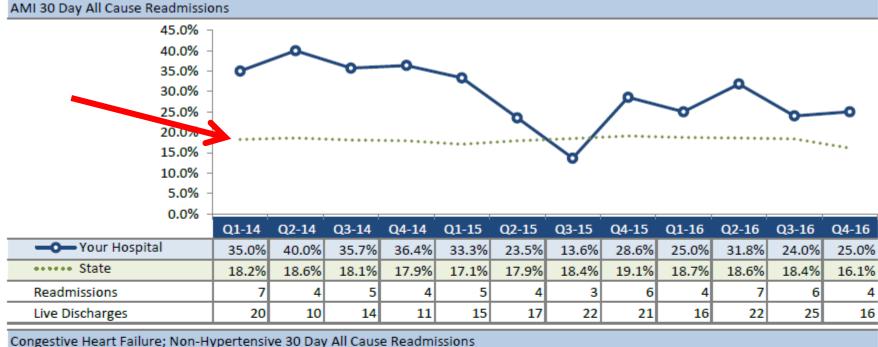


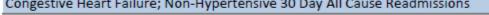


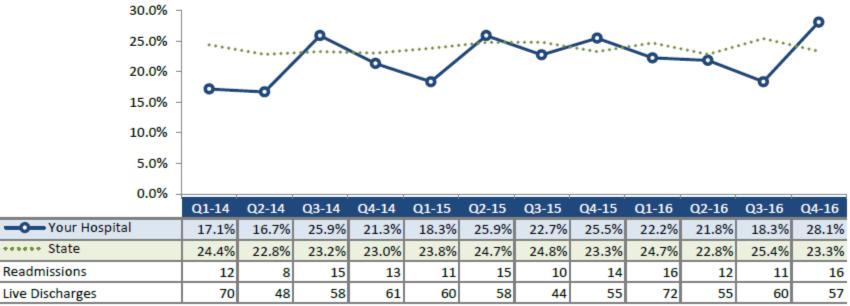


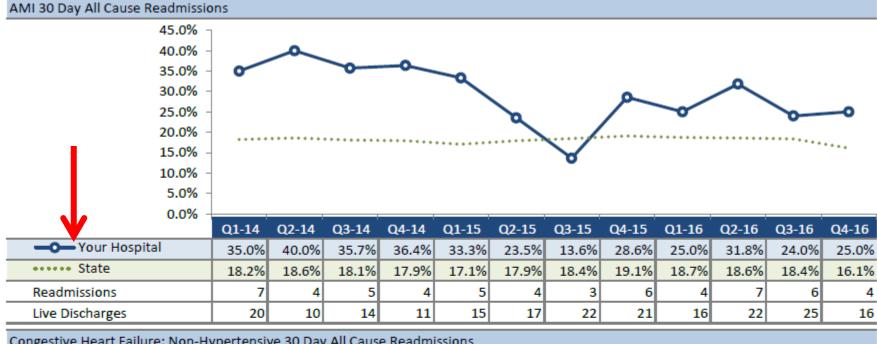
AMI 30 Day All Cause Readmissio	ns											
45.0% -												
40.0%		~										
35.0%	0		0	-0	~							
30.0% -								0		∽^		
25.0% -								/ _	~		0-	0
20.0% -			• • • • • • • • • •						•••••			
15.0% -							$\checkmark$					••••
10.0% -							-					
5.0% -												
0.0% -			· · · · · · ·									
	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
-O-Your Hospital	35.0%	40.0%	35.7%	36.4%	33.3%	23.5%	13.6%	28.6%	25.0%	31.8%	24.0%	25.0%
•••••• State	18.2%	18.6%	18.1%	17.9%	17.1%	17.9%	18.4%	19.1%	18.7%	18.6%	18.4%	16.1%
Readmissions	7	4	5	4	5	4	3	6	4	7	6	4
Live Discharges	20	10	14	11	15	17	22	21	16	22	25	16
Congestive Heart Failure; Non-Hy	vpertensi	ve 30 Day	/ All Caus	e Readmi	issions							

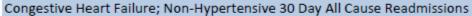


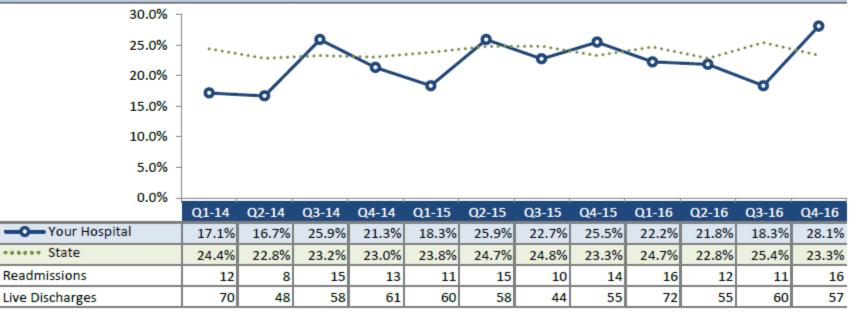


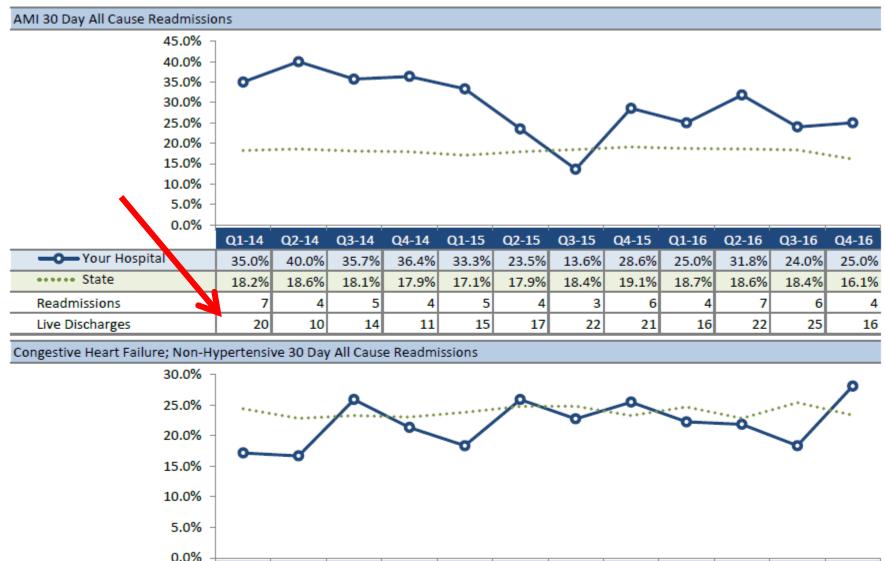




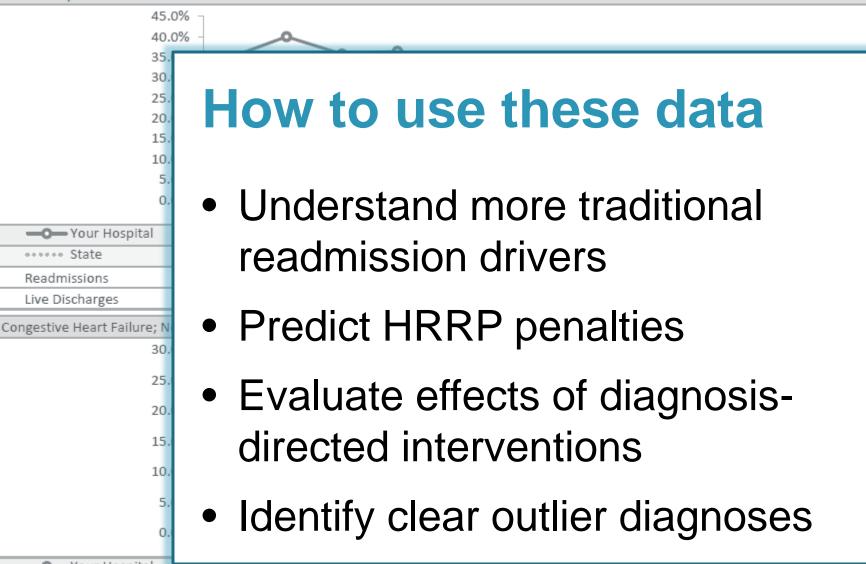








	Q1-14	Q2-14	Q3-14	Q4-14	Q1-15	Q2-15	Q3-15	Q4-15	Q1-16	Q2-16	Q3-16	Q4-16
-O-Your Hospital	17.1%	16.7%	25.9%	21.3%	18.3%	25.9%	22.7%	25.5%	22.2%	21.8%	18.3%	28.1%
***** State	24.4%	22.8%	23.2%	23.0%	23.8%	24.7%	24.8%	23.3%	24.7%	22.8%	25.4%	23.3%
Readmissions	12	8	15	13	11	15	10	14	16	12	11	16
Live Discharges	70	48	58	61	60	58	44	55	72	55	60	57



-O-Your Hospital	17.1%	16.7%	25.9%	21.3%	18.3%	25.9%	22.7%	25.5%	22.2%	21.8%	18.3%	28.1%
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Live Discharges	70	48	58	61	60	58	44	55	72	55	60	57

# **QIO-QIO Hospital Report** Section 3: Top 10 Index & Readmission Diagnosis Categories



### **Two Tables**

• Top 10 Index Admit Diagnosis Categories

What diagnoses your patients left the hospital with on the initial admission

- Top 10 Readmission Diagnosis Categories
  - What diagnoses your patients came in with when readmitted





Time Period: Q4-16

	Number of Readmissions for	Total	Percent of Total
Index Admission Diagnosis Category	Diagnoses	Readmissions	Readmissions
Pneumonia (except that caused by tuberculosis or sexually transmitted disease)	20	217	9.2%
Congestive heart failure; nonhypertensive	16	217	7.4%
Septicemia (except in labor)	15	217	6.9%
Urinary tract infections	14	217	6.5%
Complication of device; implant or graft	9	217	4.1%
Spondylosis; intervertebral disc disorders; other back problems	8	217	3.7%
Chronic obstructive pulmonary disease and bronchiectasis	8	217	3.7%
Fracture of neck of femur (hip)	7	217	3.2%
Diabetes mellitus with complications	6	217	2.8%
Delirium dementia and amnestic and other cognitive disorders	5	217	2.3%





#### Time Period: Q4-16

	Number of	<b>T</b> . 1	D . (T.)
Index Admission Diagnosis Category	Readmissions for Diagnoses	Total Readmissions	Percent of Total Readmissions
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Time Period: Q4-16





### **Readmission Diagnoses**

#### Time Period: Q4-16

	Number of		
	Readmissions for	Total	Percent of Total
Readmission Diagnosis Category	Diagnoses	Readmissions	Readmissions
Septicemia (except in labor)	17	217	7.8%
Respiratory failure; insufficiency; arrest (adult)	14	217	6.5%
Pneumonia (except that caused by tuberculosis or sexually transmitted disease)	12	217	5.5%
Complication of device; implant or graft	11	217	5.1%
Congestive heart failure; nonhypertensive	11	217	5.1%
Urinary tract infections	10	217	4.6%
Cardiac dysrhythmias	8	217	3.7%
Hypertension with complications and secondary hypertension	8	217	3.7%
Gastrointestinal hemorrhage	6	217	2.8%
Intestinal infection	6	217	2.8%





Time Period: Q4-16

Readmission Diagnosis Catego Septicemia (except in labor) Respiratory failure; insufficien Pneumonia (except that causo Complication of device; impla Congestive heart failure; nonl Urinary tract infections Cardiac dysrhythmias Hypertension with complicati Gastrointestinal hemorrhage Intestinal infection

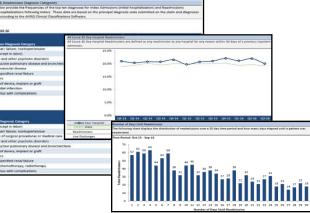
# How to use these data

- Look for drivers—may not be HRRP associated diagnoses
- Highlight mental health and substance use contribution
- Notice if top 10 not a significant proportion of all readmissions





**QIO-QIO Hospital Report** Section 4: **Top 10 Index** Admission **Categories with** Associated Readmission Categories



# Linking Index Diagnoses to Readmission Diagnoses

- Takes the top 10 index admission diagnosis categories
- Pairs them up with their associated readmission diagnosis categories
- All based on principal diagnosis





#### **Index Linked with Readmission**

- Devied: OA 1C

Time Period: Q4-16		Re	admitted	to
		Your	Other Facility	Other Facility Out of
Index Admission Diagnosis Category	Readmission Diagnosis Category	Facility	In State	State
Pneumonia (except that caused by tuberculosis or sexually	Pneumonia (except that caused by tuberculosis or se	5	1	0
transmitted disease)	Respiratory failure; insufficiency; arrest (adult)	3	0	0
	Congestive heart failure; nonhypertensive	2	0	0
	Hypertension with complications and secondary hype	2	0	0
	Lung disease due to external agents	1	1	0
	Aspiration pneumonitis; food/vomitus	1	0	1
	Influenza	1	0	0
	Septicemia (except in labor)	1	0	0
	Acute cerebrovascular disease	1	0	0





Decelorate to a t

### **Index Linked with Readmission**

Time Period: Q4-16		Re	admitted	to
			l de la companya de l	Other
		1	Other	Facility
		Your	Facility	Out of
Index Admission Diagnosis Category	Readmission Diagnosis Category	Facility	In State	State
Pneumonia (except that caused by tuberculosis or sexually	Pneumonia (except that caused by tuberculosis or se	5	1	0
transmitted disease)	Respiratory failure; insufficiency; arrest (adult)	3	0	0
	Congestive heart failure; nonhypertensive	2	0	0
	Hypertension with complications and secondary hype	2	0	0
	Lung disease due to external agents	1	1	0
	Aspiration pneumonitis; food/vomitus	1	0	1
	Influenza	1	0	0
	Septicemia (except in labor)	1	0	0
	Acute cerebrovascular disease	1	0	0





### **Index Linked with Readmission**

			V	
Time Period: Q4-16		Re	admitted	to
				Other
			Other	Facility
		Your	Facility	Out of
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	Lung disease due to external agents	1	1	0
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	Influenza	1	0	0
	Septicemia (except in labor)	1	0	0
	Acute cerebrovascular disease	1	0	0







Time Period: Q4-16

transmitted disease)

Index Admission Diagnosis Ca

Pneumonia (except that cause

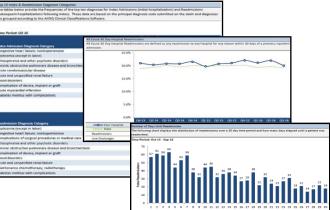
How to use these data

- Dive deeper into a diagnosis
- Recognize a pattern, pull charts, interview patients
- Get curious—lots of pneumonia coming back with UTIs? Check out catheter use





# QIO-QIO Hospital Report Section 5: Demographics, Co-morbidities, Readmitted to



$\longrightarrow$	Time Period: Jan-16 - Dec-16 (Rolling 4 Quarters)				
		Your Hospital			
	Readmissions	Live Discharges	Readmission %	Readmission %	
All	804	4431	18.1%	19.7%	
Age					
Individuals Under 65	146	599	24.4%	24.9%	
Individuals 65 - 84	475	2954	16.1%	18.3%	
Individuals 85+	183	1099	16.7%	17.6%	
Race					
Asian	0	5	0.0%	18.9%	
Black	17	61	27.9%	23.6%	
Hispanic	1	10	10.0%	22.3%	
Native American	1	8	12.5%	25.6%	
White	770	4474	17.2%	19.5%	
Other or Unknown	15	88	17.0%	19.1%	

	Time Period: Jan-16 - Dec-16 (Rolling 4 Quarters)				
		Your Hospital			
	Readmissions	Live Discharges	Readmission %	Readmission %	
All	804	4431	18.1%	19.7%	
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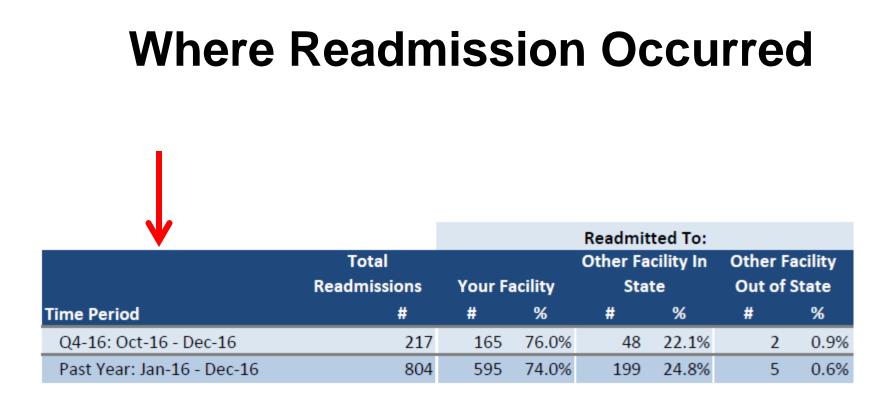
		Time Period: Jan-16 - Dec-16 (Rolling 4 Quarters)				
		Your Hospital		State		
	Readmissions	Live Discharges	Readmission %	Readmission %		
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White	770	4474	17.2%	19.59		
Other or Unknown	15	88	17.0%	19.19		

	Time Period: Jan-16 - Dec-16 (Rolling 4 Quarters)				
		Your Hospital		State	
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White	770	4474	17.2%	19.5%	
Other or Unknown	15	88	17.0%	19.1%	

### **Co-Morbidities**

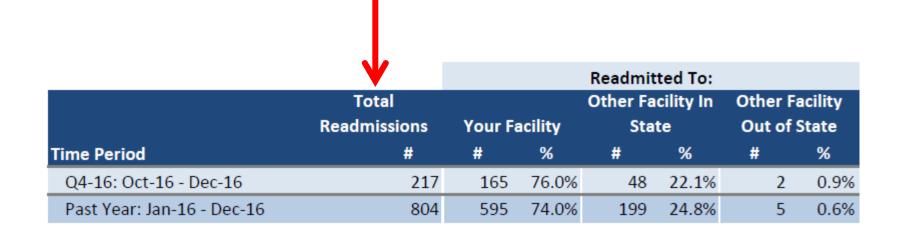
		Time Period: Jan-16 - Dec-16 (Rolling 4 Quarters)			
		Your Hospital			
	Readmissions	Live Discharges	Readmission %	Readmission %	
All	804	4431	18.1%	19.7%	
Chronic Conditions* Atrial Fibrillation	276	1303	21.2%	22.2%	
COPD	285	1210	23.6%	23.7%	
Chronic Kidney Disease	422	1836	23.0%	23.8%	
Dementia	134	844	15.9%	18.4%	
Diabetes	311	1338	23.2%	22.6%	
Heart Failure	265	1079	24.6%	25.0%	
Hypertension	596	3385	17.6%	19.7%	
Mood Disorder	247	1153	21.4%	22.9%	
Schizophrenia	4	35	11.4%	25.1%	

\*Chronic conditions include both primary and secondary diagnosis codes; a patient can have multiple chronic conditions.



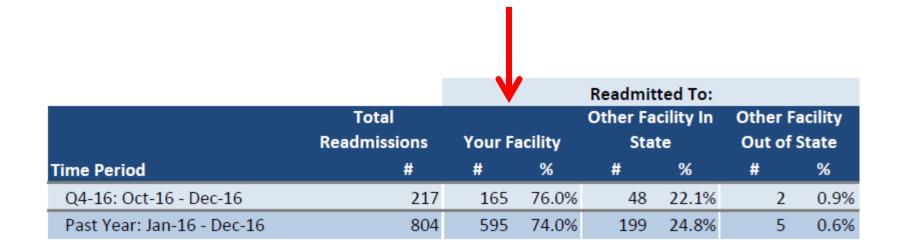






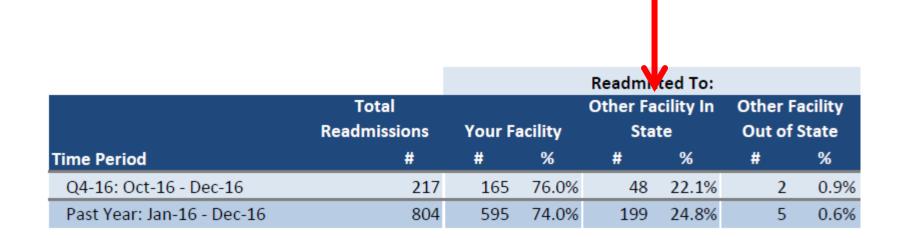






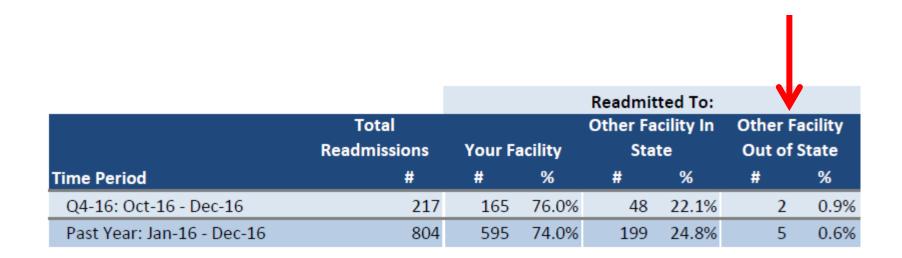
















# Wh How to use these data

- Identify highest risk age groups
- Look for disparities among different populations—why?

Time Period

Q4-16: Oct-16 - Do Past Year: Jan-16

- Notice co-morbidities associated with high readmission rates
- Pinpoint where patients readmitted—partnership needed?





# QIO-QIO Hospital Report Section 6: Emergency Department Visits



# **Emergency Department Visits**

- Total number of ED visits
- Percent of patients who visit the ED within 30 days of inpatient admission
- Top 10 diagnosis categories





# **Emergency Department Visits**

- Total number of ED visits
- Percent of patients who visit ED within 30 days of inpatient admission
- Top 10 diagnosis categories

ED visits that result in admission or observation stay not included here





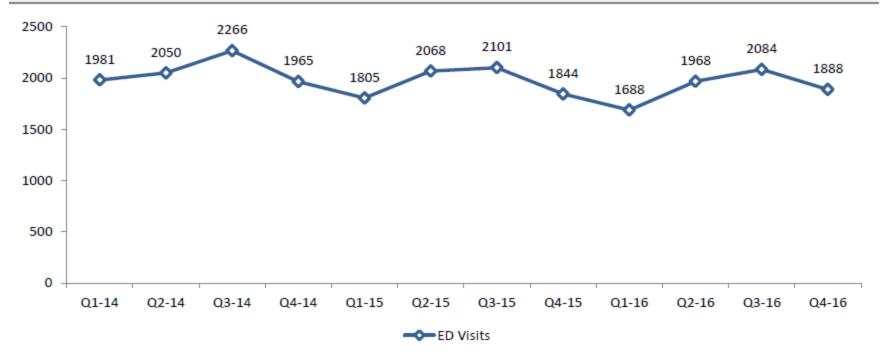
#### **Total Number of ED Visits**

#### EXAMPLE HOSPITAL

Total Emergency Department Volume and 30 Day Utilization of Emergency Department

**Total Emergency Department Visits** 

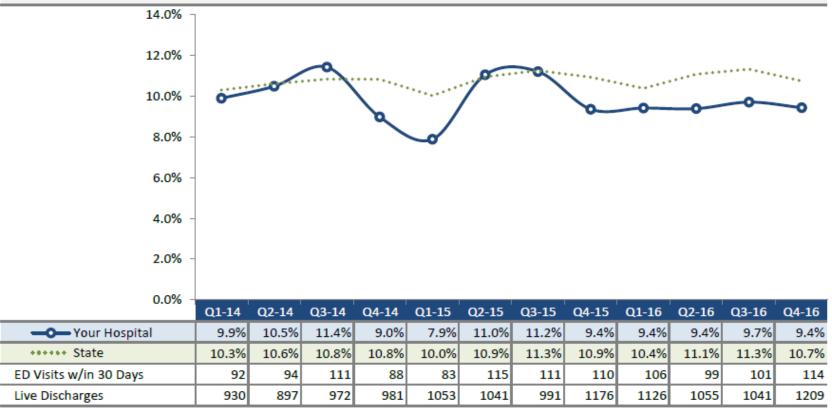
This chart displays the total number ED visits at your facility each quarter. (Medicare Fee-For-Service) Visits to the ED that result in admission or observation are not counted as ED visits.



### ED Visits Within 30 Days of Inpatient Admission

Emergency Department Visits within 30 Days of a Prior Inpatient Admission

This chart displays 30 day utilization of the emergency department (ED) after an inpatient admission. Multiple ED visits are only counted once during the 30 day window or until the next inpatient admission (which opens a new 30 day window). Visits to the ED that result in admission or observation are not counted as ED visits. ED visits that occur outside of your facility are counted.



# **Top ED Visit Diagnoses**

#### Top 10 ED Visit Diagnosis Categories

This table displays the top 10 diagnosis categories for ED visits at your facility over the past year. Visits to the ED that result in admission or observation are not counted as ED visits. These data are based on the principal diagnosis code submitted on the claim and diagnoses are grouped according to the AHRQ Clinical Classifications Software. (Medicare Fee-For-Service)

#### Time Period: Jan-16 - Dec-16

Diagnosis Category	Count
Superficial injury; contusion	388
Abdominal pain	349
Other injuries and conditions due to external causes	319
Spondylosis; intervertebral disc disorders; other back problems	299
Nonspecific chest pain	271
Other connective tissue disease	256
Open wounds of extremities	248
Other non-traumatic joint disorders	246
Mood disorders	222
Urinary tract infections	211





### How to use these data

Top 10 ED Visit Diagnosis This table displays the top or observation are not co are grouped according to

#### Time Period: Jan-16 - Dec

Diagnosis Category

Superficial injury; contusion Abdominal pain Other injuries and conditions Spondylosis; intervertebral d Nonspecific chest pain Other connective tissue dise Open wounds of extremities Other non-traumatic joint di Mood disorders Urinary tract infections

- Broaden framework of unplanned utilization
- Consider how the ED fits into your transitions program
- Identify common ED diagnoses and alignment with other efforts





# QIO-QIO Hospital Report Section 7: Observation Stays



# **Observation Stays**

- Total number of observation stays
- Percent of patients with observation within 30 days of inpatient admission
- Top 10 diagnosis categories





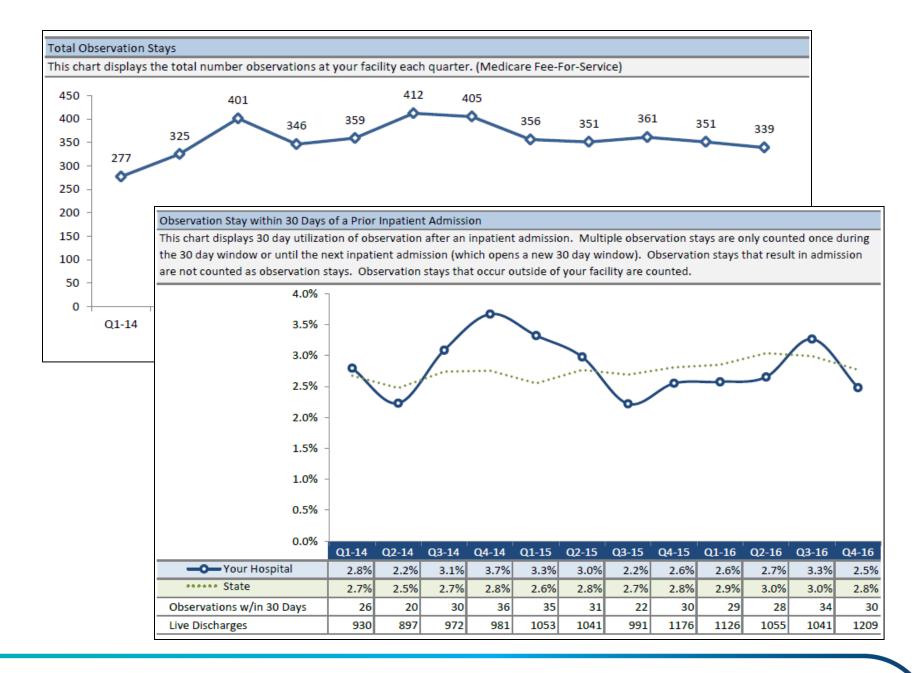
# **Observation Stays**

- Total number of observation stays
- Percent of patients with observation within 30 days of inpatient admission
- Top 10 diagnosis categories

Observation stays that result in admission are not included here







### **Top Observation Diagnoses**

#### Top 10 Observation Stay Diagnosis Categories

This table displays the top 10 diagnosis categories for observation stays at your facility over the past year. Observation stays that result in admission are not counted as observation stays. These data are based on the principal diagnosis code submitted on the claim and diagnoses are grouped according to the AHRQ Clinical Classifications Software. (Medicare Fee-For-Service)

#### Time Period: Jan-16 - Dec-16

Diagnosis Category	Count
Nonspecific chest pain	255
Syncope	121
Cardiac dysrhythmias	89
Conditions associated with dizziness or vertigo	55
Fluid and electrolyte disorders	46
Other nervous system disorders	40
Urinary tract infections	33
Other fractures	31
Coronary atherosclerosis and other heart disease	30
Spondylosis; intervertebral disc disorders; other back problems	25





# How to use these data

Top 10 Observation Stay This table displays the to admission are not count diagnoses are grouped a

Time Period: Jan-16 - Da Diagnosis Category Nonspecific chest pain Syncope Cardiac dysrhythmias Conditions associated w Fluid and electrolyte dis Other nervous system d Urinary tract infections Other fractures Coronary atherosclerosi Spondylosis; intervertet

- Complete the utilization picture and account for trends more fully
- Analyze similarly to traditional readmissions
- Adjust approach for ED-based obs unit vs intermingled on floor





# QIO-QIO Hospital Report Section 8: Readmissions From Post-Acute Care



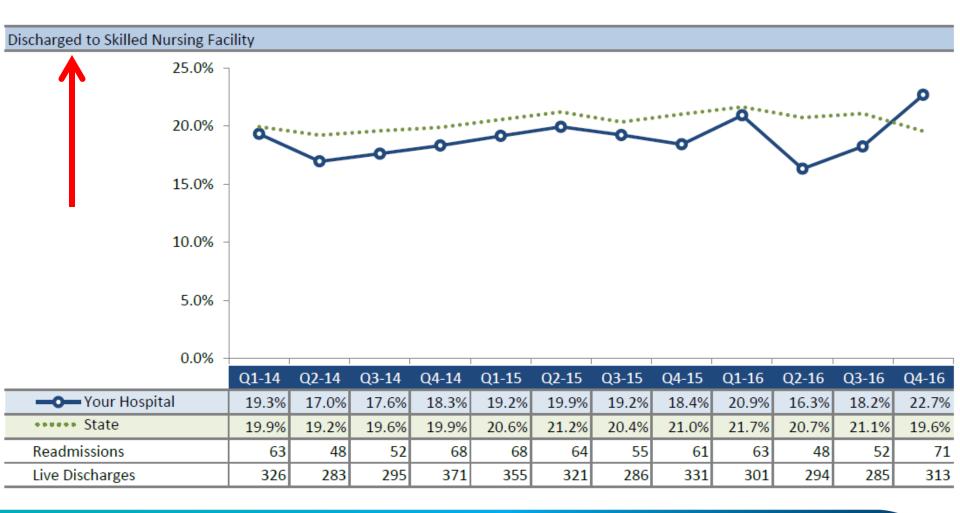
### **Post-acute Care Readmissions**

- Readmissions stratified by status code/discharge disposition on claim
- Available settings
  - Home
  - Home health
  - Skilled nursing facility
  - Other

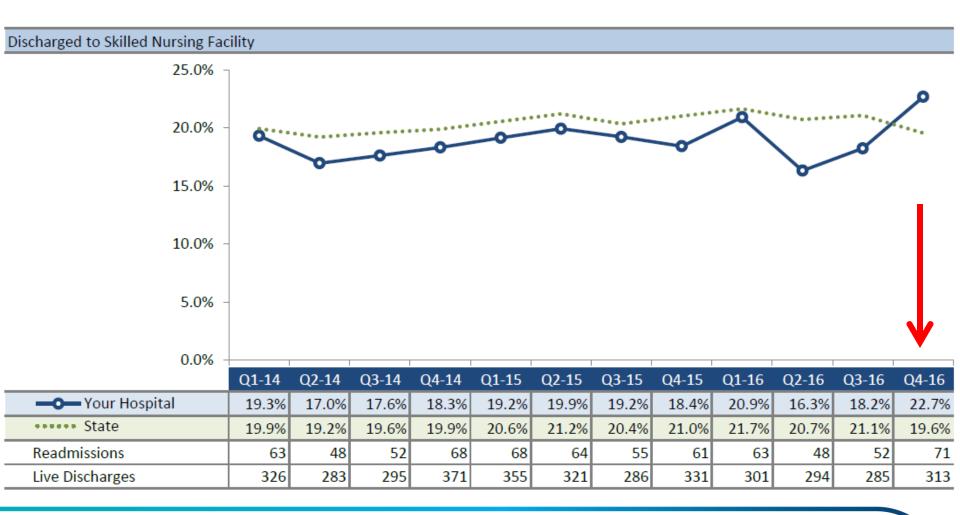




### **Readmissions from SNF**



### **Readmissions from SNF**



# How to use these data



- Compare rates among settings
- Explore high rates from a particular setting
- Engage community partners to improve discharge transitions

-O-Your Hospital												7%
***** State	19.9%	19.2%	19.6%	19.9%	20.6%	21.2%	20.4%	21.0%	21.7%	20.7%	21.1%	19.6%
Readmissions	63	48	52	68	68	64	55	61	63	48	52	71
Live Discharges	326	283	295	371	355	321	286	331	301	294	285	313





# Example From the Field How has Lowell General used the NE QIN-QIO Hospital Reports?

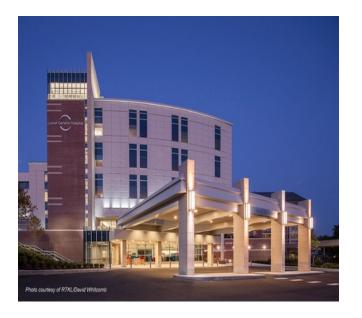


Janet D. Liddell, RN, MSN/MBA Manager, Performance Improvement Lowell General Hospital

### **QIN-QIO Safe Transitions Measures Report**

### Lowell General Hospital

- 434-bed Community Hospital with 2 Campuses
- West Merrimack-Middlesex region of MA, 30 miles NW of Boston





### **QIN-QIO Safe Transitions Measures Report**

Constantly looking at our data to track, trend and compare our performance with a cohort of top performing hospitals

- How We Use this Report
  - Validate our internal analyses
  - Quick visualization of data from last 8 quarters
  - Provides more timely FFS data than Hospital Compare

# **Benefits of QIO Report**

- Quick data visualization top volume chronic diseases
- Provides comparative data with State and Region
- Provides top volume Index and Readmissions diagnoses
- Easy to spot trends
  - Identified outlier AMI readmission rate performance
    - Enabled more timely deeper dive revealing an electronic workflow that included unintended encounters into this population.

# Data Driven Quality Improvement

### QIO Report

- Gives assurance that we're prioritizing opportunities effectively
- Adds depth to internal analyses with benchmarking against peers in geographic region
- Helps to understand our data in relation to our disproportionate share position within the region
- Allows further insight into root causes for Readmissions for our high volume diagnoses.
  - Report illuminated Sepsis Readmissions
  - Further dive revealed high RA rates from PAC facilities
  - Held Train-the-Trainer Education Session with community partner Nurse Educators on Early Identification and Treatment of Sepsis

Consider overall readmission goals





- Consider overall readmission goals
- Analyze available data





- Consider overall readmission goals
- Analyze available data
- Provide leadership with full picture





- Consider overall readmission goals
- Analyze available data
- Provide leadership with full picture
- Identify focus areas from your data





- Consider overall readmission goals
- Analyze available data
- Provide leadership with full picture
- Identify focus areas from your data
- Track, trend, revise, revisit

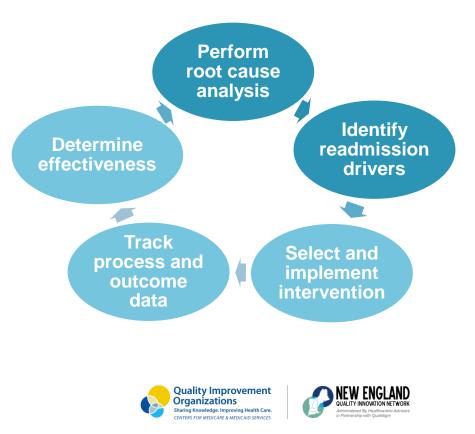




# **Next Steps**

Once you know what to target . . .

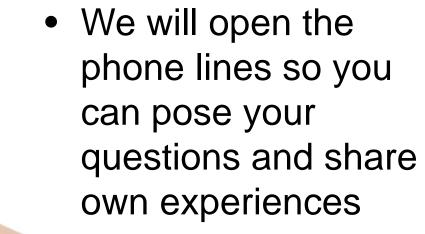
... the QIN-QIO can help identify interventions and feasible measurement strategies







# We Want to Hear from You



 Review questions, comments, observations from chat

# Contact us...

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Blake Morphis bmorphis@healthcentricadvisors.org





### **Connect with the New England QIN-QIO** on Social Media!



### New England QIN-QIO

🗸 Subscribed 🌲 1 🎮 🕶

Under contract with the Centers for Medicare & Medicaid Services (CMS), the New England Quality Innovation Network Quality Improvement Organization (NE QIN-QIO), administered by Healthcentric Advisors in partnership with Qualidigm, is serving all six New England states - Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont.

Across the region, the New England QIN-QIO works with healthcare providers, stakeholders and communities on data-driven quality initiatives to improve patient safety, engage patients and families and improve clinical care at the community level. www.healthcarefornewengland.org Show less

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The New England Quality Innovation Network-Quality Improvement Organization (NE QIN-QIO) is a collaborative effort to improve the experience, care and health outcomes for all Medicare beneficiaries in New England.

As the prime contractor of the NE QIN-QIO contract, Healthcentric Advisors is leading efforts in Massachusetts, Maine and Rhode Island while subcontractor, Qualidium, is carrying out efforts in Connecticut, New Hampshire and Vermont,

Throughout New England, we serve as a centralized resource for knowledge and tools to help healthcare providers and local communities improve health quality, efficiency and value. Together, we can connect, learn from each other, share innovations and successes and make sustainable system changes throughout New England to create the healthiest region in the United States.

Website	Industry
http://www.healthcarefornewenglan d.org/	Hospital & Health Care
u.org/	

Туре Government Agency

**Company Size** 51-200 employees Founded 2014



and the Hospital Innovation an... Transitions: Partnering to Help

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